

ACE Conference – Brussels, Belgium

Thursday 18 April 2023

Internationalisation &

New Business models

Dr. Philip Steden

ace-cae.eu

Sector Study 2022

CHART 3-7
ORIGIN OF INTERNATIONAL WORK

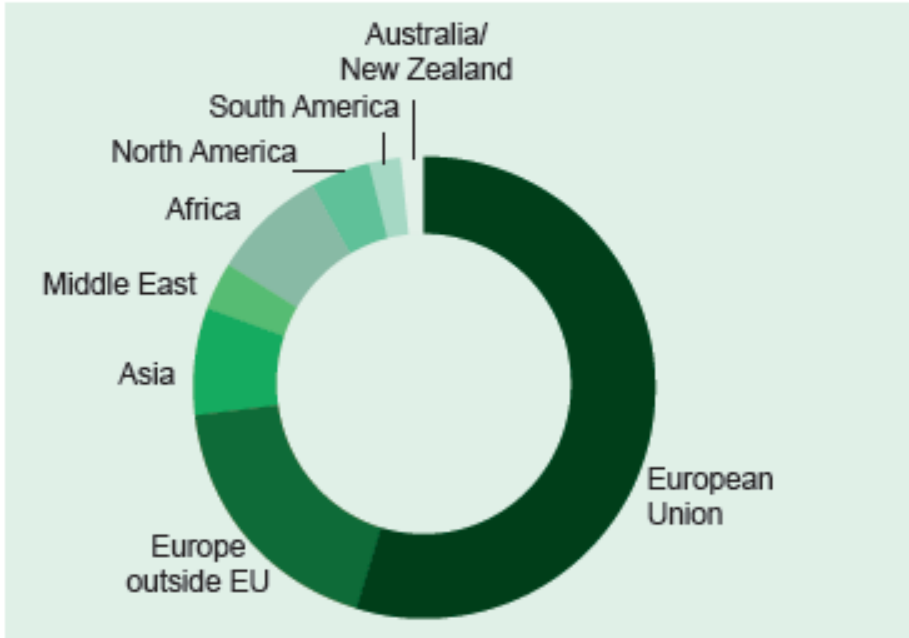


TABLE 3-7
TURNOVER SHARE AND INVOLVEMENT
IN INTERNATIONAL WORK

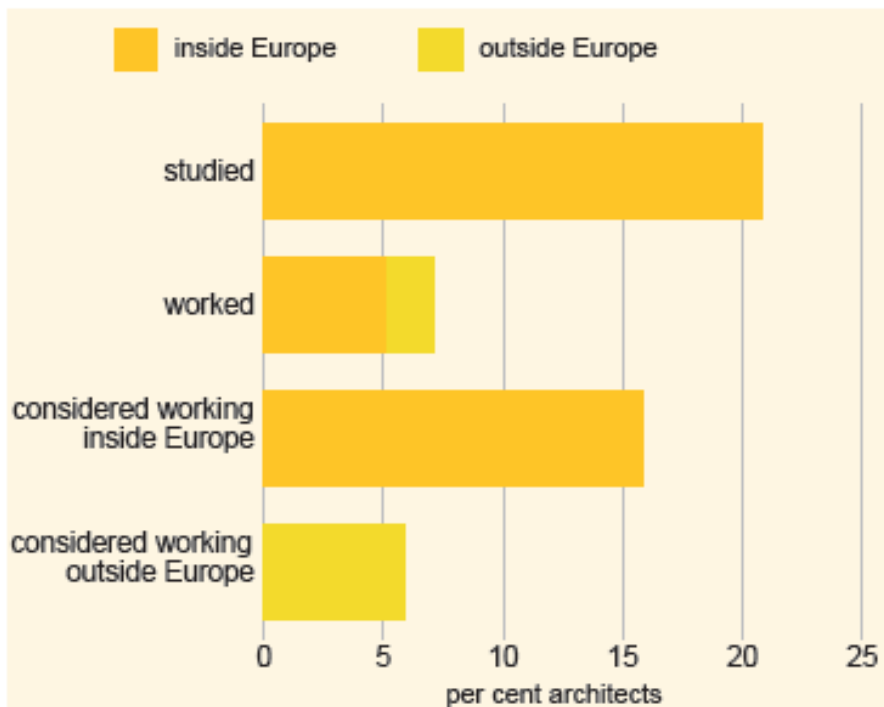
per cent	per cent of market	per cent of practices involved
own country	98	99
other EU country	1	6
other Europe outside EU	<1	2
Asia	<1	1
Middle East	<1	1
Africa	<1	1
North America	<1	<1
South America	<1	<1
Australia/New Zealand	<1	<1

involved = have worked on at least one job in these regions in the last year

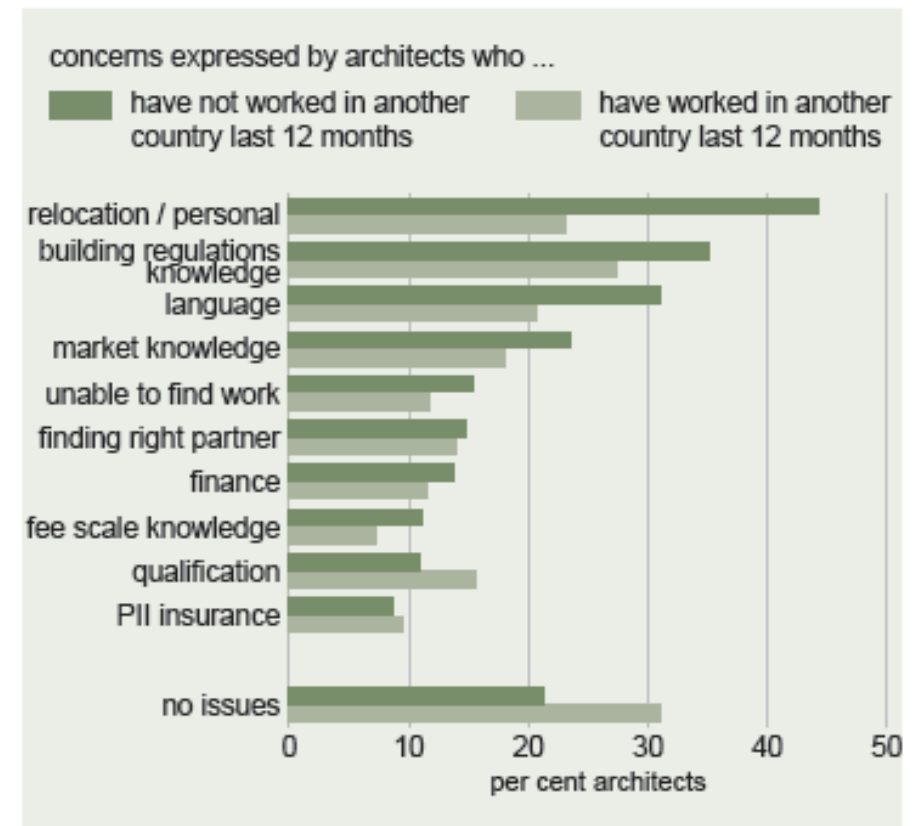
Reasons for not working abroad:

Sector Study 2022/ 2020

PROPORTION OF ARCHITECTS WHO HAVE STUDIED / WORKED OR SERIOUSLY CONSIDERED WORKING IN ANOTHER COUNTRY IN LAST 12 MONTHS



MAIN CONCERNS - WORKING IN ANOTHER COUNTRY



International webpages

www.ace-cae.eu/international/

ARCHITECTS' COUNCIL OF EUROPE
CONSEIL DES ARCHITECTES D'EUROPE

EN FR

ABOUT US ACTIVITIES POLICIES ARCHITECTS IN EUROPE ACCESS TO THE PROFESSION PRACTICE OF THE PROFESSION RESPONSIBLE ARCHITECTURE **INTERNATIONAL**

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INTERNATIONAL

The [2016 ACE Sector Study](#) reveals that fewer than 3% of European architects' revenues come from work undertaken outside Europe. European construction markets are expected to grow at a slower rate than the emerging markets and it is estimated that 90% of the construction growth over the next 10 years will come from the emerging markets so there is an increasing need for the European architectural profession to develop and maintain a stronger global perspective in order to access international markets.

Aware of this growing challenge, the Architects' Council of Europe organised on 4 March 2015 a [seminar on the theme Supporting the Internationalisation of Architectural Services](https://www.ace-cae.eu/activities/events/2015/international-workshop/) in order to sensitise its Member Organisations to the various sources of information and support services available from the European Commission to assist SMEs wanting to export their services abroad.

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www.ace-cae.eu/international/jobs-in-europe/

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JOBS IN EUROPE


-- All countries ▾



Austria

Vienna, Lower Austria and Burgenland


[View site](#)



Austria

Styria, Carinthia


[View site](#)



Austria

Upper Austria, Salzburg


[View site](#)



Austria

Tyrol, Vorarlberg


[View site](#)



Belgium

Ordres des architectes


[View site](#)



Croatia

HRVATSKA KOMORA ARHITEKATA

[View site](#)



Czech Republic

cka.cz

[View site](#)

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Austria



Vienna

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Austria



Styria

[View](#)



Austria



Upper

[View](#)



✓ -- All countries --

Austria

Belgium

Bulgaria

Croatia

Cyprus

Czech Republic

Denmark

Estonia

European Union

Finland

France

Germany

Greece

Hungary

Ireland

Italy

Latvia

Lithuania

Luxembourg

Malta

Netherlands

Sweden

Traineeship in Europe

www.ace-cae.eu/international/trainsseship-in-europe

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TRAINEESHIP IN EUROPE

Definition and Code of Conduct

[Definition of traineeship](#)

[Code of Conduct](#)

Please find below a list of ACE Member Organisations' directories for Graduates looking for a traineeship experience in European Countries. The list is regularly updated.

COUNTRY	LINKS
Estonia	www.arhiliit.ee/viga
France	www.architectes.org/recherche-annonce
Malta	kamratalperiti.org/vacancies/
Portugal	www.arquitectos.pt/index.htm

Disclaimer

The Architects Council of Europe (ACE) « Jobs in Europe » and « Traineeship in Europe » webpages are based on ACE Member Organisations own lists and posted on the ACE website for the convenience of students and job seekers.

ACE does not endorse or recommend employers, and a posting does not constitute an endorsement or recommendation. ACE explicitly makes no representations or guarantees about job listings or the accuracy of the information provided by the employer.

ACE is not responsible for safety, wages, working conditions, or any other aspect of employment without limitation. It is the responsibility of users to perform due diligence in researching employers when applying for or accepting private employment and to thoroughly research the facts and reputation of each organization to which they are applying.

Regarding traineeship opportunities, ACE recommends to employers and students to refer to the [ACE definition of Traineeship](#) and [Code of Conduct](#).

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Definition of Professional Traineeship

is a period of pre-qualification professional practice (...) under the supervision of a competent person (...) and is designed to allow those with only four years' academic training to meet the minimum requirements of article 46 of the EU ...Directive.

This should not be confused with Professional Practice Experience, which is lawful fulltime or equivalent part-time pursuit of a (...) to satisfy access to market requirements.

Code of Conduct

... to ensure adequate learning outcomes and avoid exploitation

Market Access Information

HOME > INTERNATIONAL > MARKET ACCESS INFORMATION

MARKET ACCESS INFORMATION

Facts & Figures Trends in the EU construction sector The construction sector is of vital importance to the European economy.

To know more about performance and trends of the construction sector, please consult:

[Eurostat](#) is the statistical office of the European Union and its mission is to provide high quality statistics for Europe.

[The European Construction Sector Observatory \(ECSO\)](#) is an initiative under COSME. It regularly analyses and carries out comparative assessments on the construction sector in all 28 EU countries – aiming to keep European policymakers and stakeholders up to date on market conditions and policy developments.

Access to Markets support

- [Access2Markets](#) allows businesses and individuals to obtain useful information about trading with third countries, such as on **tariffs, taxes, procedures, formalities and requirements, rules of origin, export measures, statistics, trade barriers** and much more. The platform also allows to access key information needed for trade in services as well as for investment and procurement in 3rd countries. Lastly, it is also possible to learn about EU trade agreements, how to benefit from them and read stories on successful companies using them. Access2Markets is here to help you and your business for **import and export**.
- [Your Europe](#) - an online guide to do business in Europe:
 - A single entry point to all EU countries.
 - Practical information on the vital steps for setting a company in each country.
 - A multilingual website, with information in all EU languages and Norwegian.
 - Easy access to online forms to handle administrative procedures from home.
 - Links to local business support organisations for personalised help and advice.
- [Enterprise Europe Network](#) The world's largest support network for small and medium-sized enterprises (SMEs) with international ambitions..
- [EU-Japan Centre for Industrial Cooperation](#) The mission of the EU-Japan Centre for Industrial Cooperation is to promote all forms of industrial, trade and investment cooperation between Japan and the EU, and to strengthen the technological capabilities and the competitiveness of the European and Japanese industrial systems.
- [EU SME Centre in China](#) The EU SME Centre is a European Union funded initiative helping SMEs get ready to do business in China. Located in

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Business Support

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INTERNATIONAL, EUROPEAN AND NATIONAL BUSINESS SUPPORT

. DACON

[DACON](#) is a database of consulting companies created by the World Bank and the Inter-American Development Bank (IADB). At DACON, you can browse companies and access their registration profiles and information about their past projects, search for companies by country of registration, sector, size and keywords, as well as register your company with DACON for free.

. EU Commission's SME internationalisation portal

This [portal of the EU Commission](#) offers practical help for European companies seeking to do business outside the EU. It provides a database of support services (e.g. local chambers of commerce) who can help you start doing business with the country you are targeting, as well as links to other EU-backed sources of help and advice.

. Tenders Electronic Daily (TED)

TED (Tenders Electronic Daily) is the online version of the 'Supplement to the Official Journal of the EU, dedicated to European public procurement. TED provides free access to business opportunities. It is updated 5 times a week with some 1,500 public procurement notices from the European Union, the European Economic Area and beyond. You can browse, search and sort procurement notices by country, region, business sector and more. Information about every procurement document is published in the 24 official EU languages. [Learn more on TED](#)

. French Architects Overseas (AFEX)

[AFEX](#) is a French non-profit association, which brings together engineers, urban planners, landscape architects, interior designers, surveyors and industrialists to promote French savoir-faire throughout the world. AFEX diffuses information about contracts and international tenders, facilitates access to export aids and publishes geographic or thematic export guides.

. Network for Architecture Exchange (NAX)

In 2002 the Federal Chamber of German Architects (Bundesarchitektenkammer - BAK) founded the [Network for Architecture Exchange](#) (Netzwerk Architektorexport - NAX) for promoting the activities of German and foreign architects working abroad and for supporting internationally active developers and investors in their search for suitable architects and urban planners.

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BIBLIOGRAPHY

Country Information on the ACE website

- ACE National Member Organisations contact details
- Statistics: Country statistics taken from the [ACE Sector Study](#) (incl. Socio & Economic data)



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ARCHITECTS IN EUROPE



Portugal

LIST OF THE COUNTRIES

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Country info on the ACE website

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PORTUGAL

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ACE Member Organisation



Statistics



Professional title



Access to the profession: How to become an architect in this country ?



Traineeship



Liability and insurance



Continuous Professional Development



Requirements to practice in this country



Country Info on the ACE website

Statistics

Social & Economic Social & Economique

construction / GDP previous year construction / PIB année précédente

	2010	2012	2014	2016	2018	2020
Population	10 637 713	10 541 840	10 427 301	10 341 330	10 291 027	10 295 909
GDP PIB € m	172 670	170 907	165 690	179 540	194 614	213 301
GDP/PIB head/habitant €	16 232	16 212	15 890	17 361	18 911	20 717
Construction € m	25 246	22 671	18 710	16 342	17 832	22 425

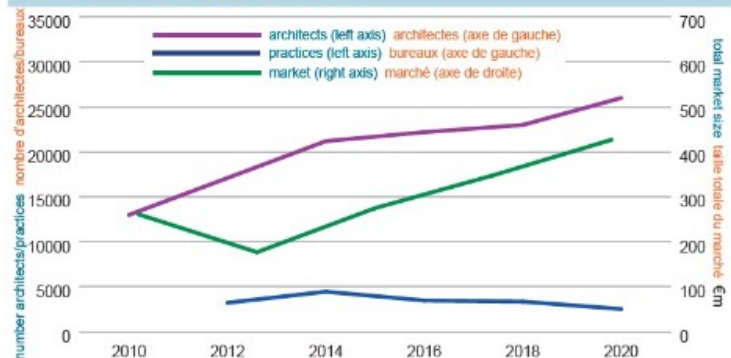
Architectural Profession Profession d'architecte

	2010	2012	2014	2016	2018	2020
Architects Architectes	13 000	17 100	21 200	22 200	23 000	26 000
% Male Homme	n/a	56	57	55	54	54
% Female Femme	n/a	44	43	45	46	46
% <40 years <40 ans	n/a	73	68	53	46	50
Practices Bureaux	n/a	3 226	4 462	3 479	3 356	2 562

Architectural Market Marché de l'architecture

	2010	2012	2014	2016	2018	2020
Market Marché (€ m)	n/a	261	177	276	348	427
Average turnover per practice (€) : Revenu moyen par bureaux d'architecture (€) :						
2 persons personnes	n/a	35 078	38 123	46 334	32 997	53 628
6 - 10 persons personnes	n/a	508 499	223 173	207 800	183 540	294 549

Trends 2010-20 Tendances 2010-20



Field of Employment Domaine d'activité

	per cent pourcentage					
	2010	2012	2014	2016	2018	2020
Sole Principals Dirigeant unique	n/a	11	9	11	13	15
Partners & Directors Associé dirigeant	n/a	12	10	10	10	10
Private practice Salaried Salarié – Secteur privé	n/a	35	37	33	31	39
Private in-house L'industrie / commerce	n/a	1	2	1	1	1
Freelance Indépendant	n/a	15	13	18	17	12
Other Private Autres – Secteur privé	n/a	6	4	3	3	3
Local / central government Collectivité locale / gouvernement	n/a	13	21	17	18	15
Other Public Autre – secteur public	n/a	7	5	6	6	5

Earnings Revenus

	Average earnings €* Revenu moyen en € *					
	2010	2012	2014	2016	2018	2020
Sole Principals Dirigeant unique	n/a	13 000	12 835	14 000	11 520	12 000
Partners & Directors Associé dirigeant	n/a	14 300	14 125	14 400	15 000	15 000
Private practice Salaried Salarié – Secteur privé	n/a	10 600	9 500	9 600	10 200	11 079
Private in-house L'industrie / commerce	n/a	10 850	n/a	n/a	10 000	14 400
Freelance Indépendant	n/a	11 900	10 833	11 000	13 200	10 000
Other Private Autres – Secteur privé	n/a	15 521	11 000	12 250	10 600	9 800
Local / central government Collectivité locale / gouvernement	n/a	18 150	16 820	16 407	16 780	16 870
Other Public Autre – secteur public	n/a	12 000	16 400	20 940	15 000	18 865

* Earnings values are unadjusted for PPP * Revenu moyen NON ajusté par PPA

Response Réponse

	2010	2012	2014	2016	2018	2020
Participants Répondants	n/a	1 678	1 836	718	1 508	1 532
Accuracy of results 95% confidence Précision des résultats: 95% confiance	n/a	+/- 2.2	+/- 2.2	+/- 3.6	2.4	2.4

Country Info on the ACE website

PORTUGAL

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ACE Member Organisation



Statistics



Professional title

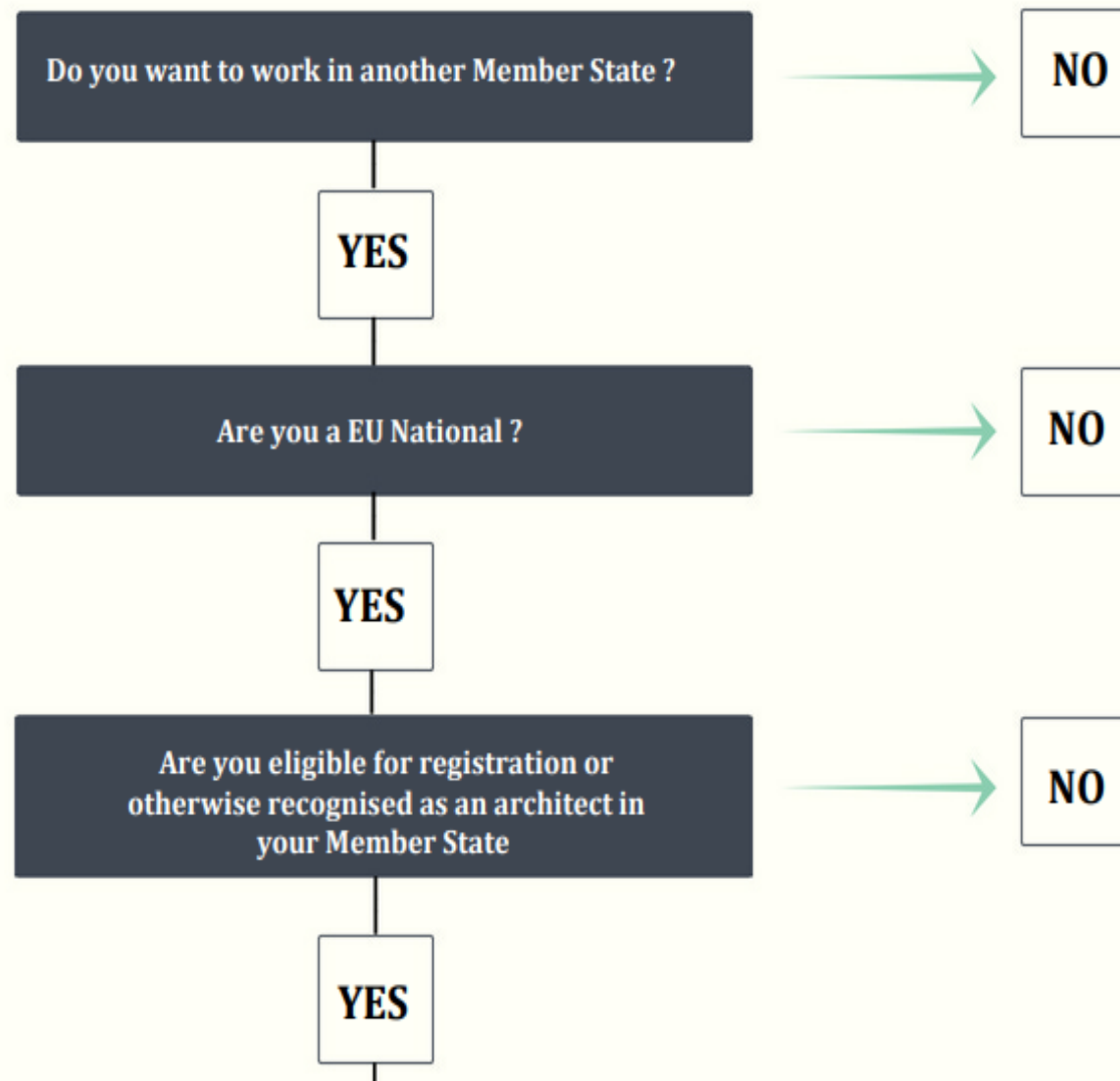


Protection of the title of architect	Yes
Protection of the function of architects	Yes
Professional title	Architect
Mandatory Registration	Yes - Registration confers the title of architects
If yes, Where ?	Ordem Dos Arquitectos (OA)
Competent authority	Ordem Dos Arquitectos (OA)

HOW TO REGISTER IN ANOTHER EU MEMBER STATE

Introduction

Directive 2005/36/EC provides for the mutual recognition of professional qualifications in the European Union. These are the basic steps that you may be required to take should you wish to have your qualification recognised in another country for the purposes of registration or to be allowed to provide services. You will need to contact one of the Competent Authorities on this [list](#).



What kind of diplomas do you hold ?

I hold a diploma listed in the Annex V.7. of Directive 2005/36/EC and accompanying certificate. I benefit from automatic recognition for registration

Do you wish to establish in another EU Member State to practice on a permanent basis ?

Do you wish to offer services on a temporary or occasional basis ?

I am a registered / qualified architect but do not hold a listed diploma.

You may still be recognised through articles 10 - 14 of the PQD

You are registered by virtue of acquired rights. See Annex VI of Directive 2005/36/EC

Once you have decided which EU Member State you wish to work in, select the relevant Competent Authority from this list

Annex VII of Directive 2005/36/EC states that the Competent Authority may require:

- proof of nationality (EU/EAA);
- certificate accompanying evidence of qualification giving access to the profession in your Home State;
- attestation of professional experience where applicable;
- proof of good character / repute (if required) or statement that the applicant has not been declared bankrupt, suspended or prohibited from practicing;
- insurance

Free provision of services on a temporary and occasional bases are assessed by the Member State in accordance with Title II Art. 5 of Directive 2005 /36/EC. However, as an exception, the host Member State is allowed to check the service provider's qualification if that provider exercises a regulated profession that has public and safety implications

Compensation measures (Art. 14 - where there are substantial differences, the candidate can choose whether to undergo an adaptation period or aptitude test)

Annex VII of Directive 2005/36/EC states that the Competent Authority may require:

- proof of nationality (EU/EAA);
- certificate accompanying evidence of qualification giving access to the profession in your Home State;
- attestation of professional experience where applicable;
- proof of good character / repute (if required) or statement that the applicant has not been declared bankrupt, suspended or prohibited from practicing;
- insurance

Reasons for working with European Architects:



ARCHITECTS' COUNCIL OF EUROPE
CONSEIL DES ARCHITECTES D'EUROPE

Key Messages

8 EXCELLENT REASONS FOR WORKING WITH EUROPEAN ARCHITECTS

- Values, Tradition & Heritage
- Sense of Place & Signature Architecture
- Sustainability, People & the Planet
- Cities of the Future & Outstanding Infrastructure
- Baukultur, Liveability & "Built Happiness"
- Responsible Team Players
- Ethical Practice
- Appropriate solutions for local contexts

Kaaijk Underground Parking, Flood Protection (The Netherlands)
Architect: Royal Haskoning DHV
Photo: Louk Kramer

Key messages

Europe boasts a rich mix of people, culture and architecture, tradition and innovation.
European architects realise distinctive, unique and exceptional designs.



For centuries European Architects have influenced the development of architecture.

Thanks to their curiosity, diversity and eagerness for new discoveries they have created well-known structures that showcase cultural identity. But it's not only about history and tradition: Modernity was basically invented in Europe in the 20th century.



European cities are world-class; full of culture and quality of life. European architects realise distinctive and exceptional designs that contribute to the Sense of Place.

Think of a great city and you might think of Europe. European Urbanists have made the cities unique places in which to live, work and recreate. Architecture has given a sense of place and recognition to European cities, many of which are listed as UNESCO World Heritage sites today.



European Architects are united by common goals to make the world a better place.

For decades European buildings have boasted the highest sustainability standards that contribute to quality of life, biodiversity and a healthy climate. European Architectural Designs are ever more energy efficient and enable the re-use of building materials. European Technology developed Passiv Haus and Plus Energy Houses and entire Sustainable European cities receive Green Capital Awards.



With a long tradition of urban planning European Architects add architectural quality to living, working and recreation.

European Architects contribute to the future of mankind by designing sustainable metropolises and connecting people and goods with sustainable mobility solutions. For European Architects who take up their social and sustainable responsibility, cities are more than just big plans, but flexible designs built upon an understanding of the given qualities of a place and the dynamics of expected and unexpected future developments.



From a deeply rooted social interest European Architects build for humans and realise architecture that is beneficial and relevant to society.

With a well-designed built environment as a base Europeans have high life expectancy and are well represented in the World Happiness Index. Architecture from Europe is an economic, but also a cultural activity that improves the Quality of Life with respect for local tradition. European Architects design functional and sustainable living conditions that contribute to health, well-being and social resilience.



Educated with the ability to travel, listen and value diversity, European Architects create awareness and responsibility with policy makers, authorities and professionals.

Within a pluralist and tolerant Europe, students and professionals can travel freely. They can work and judge independently and professionally. Used to working collaboratively, European Architects are sensitive to recognise the added value that different stakeholders and a variety of experiences and skills bring to architectural projects.



European Architects recognise the impact of design decisions for inhabitants, users, construction workers and producers of building materials.

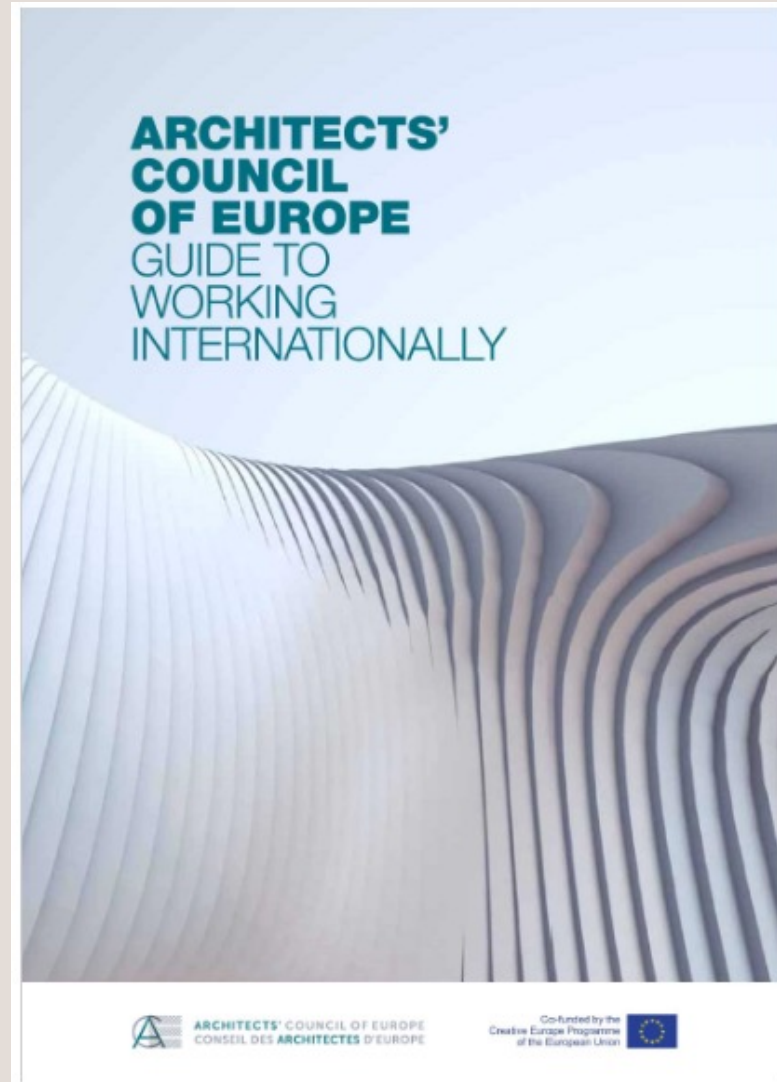
In Europe the architect is an independent professional of public trust who practices with fairness and integrity. Starting with safety and well-being on the construction site, the designs respect the rule of law, but also personal freedom and human dignity.



European Architects practice in small and flexible offices that offer services and deliver appropriate solutions.

European Architects operate on various scales and deliver solutions that are appropriate for the needs of client, context and society. European Architects are expert practitioners in connecting tradition and innovation. Innovative approaches are applied to new projects and transformations. The ability to adopt a less is more approach to design ensures – a commitment to increase intrinsic quality, but not growth for its own sake.

Export Guide



Export Guide

Table of Contents - 6 chapters, with hyperlinked cross-references in digital publication

1 : Why Export ?

2 : Are you ready to export ?

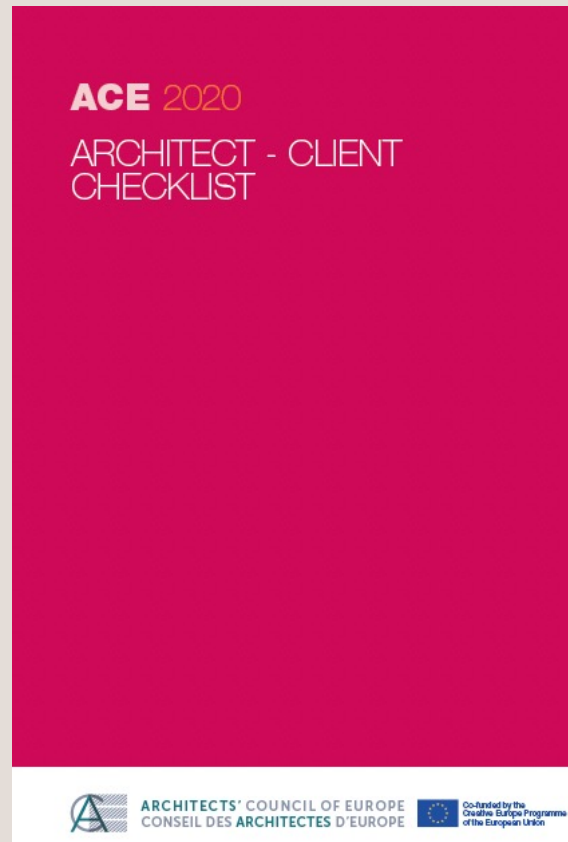
3 : Researching international markets

4 : Planning & Market Entry

5 : Finance

6 : Useful information

Checklist – architect-architect collaborations



Checklist – architect-client collaborations

ACE 2020

ACE CHECKLIST
FOR INTERNATIONAL
COLLABORATION
BETWEEN ARCHITECTS



ARCHITECTS' COUNCIL OF EUROPE
CONSEIL DES ARCHITECTES D'EUROPE



Co-funded by the
Creative Europe Programme
of the European Union

Insurance fact sheets

www.ace-cae.eu/international/insurance-overview/

HOME > INTERNATIONAL > INSURANCE OVERVIEW

OVERVIEW MAPS INSURANCE FACT SHEETS

Map 1 - Is there a legal obligation to be insured for liability?

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Insurance sheets by country

Insurance Factsheet: Germany	
Member organisation(s): BAK- Architects' Delegation Germany - Bundesarchitektenkammer BDA- Architects' Delegation Germany-Bund Deutscher Architekten BDB- Architects' Delegation Germany-Bund Deutscher Baumeister Architekten und Ingenieure BDB VfA- Architects' Delegation Germany-Vereinigung freischaffender Architekten	
Obligation to insure? Yes Legal Obligation to insure? Depends on type of activity and state, but predominantly yes.	
Legal Basis Commonly used Term and Conditions: German civil law. What are the requirements needed in order to obtain an Insurance? Registration at Chamber of Architects. Calculation of insurance premium: Based on yearly net income from insured activity, estimates provided by policy holder.	Contractual liability: <ul style="list-style-type: none"> Liabilities before and/or during the works: Possible error in consulting/advisory before the works. Liability during the works for violations of contractual and legal obligations. The end of the construction phase as a point of departure for a period of specific liabilities? The end of the construction and the acceptance can be relevant for the limitation period (begin of limitation). Liabilities after work: Harm to the structure (to its soundness or stability): Yes Unsuitability for the function: Yes
Forms of Insurance contract: Yearly contracts, single contracts for individual objects, extended insurance for building contractors (developer).	Joint and several (in solidum) liability: Joint liability with concerned construction companies, with other planners / or experts, also with the client (for example if a construction worker has an accident on site). Does the insurer respond to a claims made or claims rising basis? Claims are handled on a "claims by occurrence" basis.
Insurances / Agents: AIA AG/EUROMAF (subsidiaries of MAF/France) VHV HDI R & V	Duration of Liability: <ul style="list-style-type: none"> Professional client: Generally 5 years. Consumer client: Generally 5 years. Liability during and after construction: Generally 5 years.

Legal obligations !

What kind of contractual liabilities? Liabilities after work?

Forms of insurance contract

Insurances / agents

Relevant Legislation

HOME > INTERNATIONAL > RELEVANT LEGISLATION

RELEVANT LEGISLATION

. Agreement on Government Procurement (GPA)

The GPA is a plurilateral agreement within the framework of the World Trade Organisation (WTO). At present, the Agreement comprises 43 WTO members. Another 28 WTO members participate in the GPA Committee as observers. The aim of the GPA is to open government procurement markets mutually among its parties. The GPA is composed mainly of two parts:

- the [text of the Agreement](#), which establishes rules requiring that open, fair and transparent conditions of competition be ensured in government procurement. However, these rules do not automatically apply to all procurement activities of each party.
- the [coverage schedules](#), which determines whether a procurement activity is covered by the Agreement or not.

Learn more about the GPA on the [WTO website](#).

. Trade in Services Agreement (TiSA)

The Trade in Services Agreement (TiSA) is a trade agreement currently being negotiated by 23 members of the World Trade Organisation (WTO), including the EU. TiSA aims at opening up markets and improving rules in areas such as licensing, financial services, telecoms, e-commerce, maritime transport, and professionals moving abroad temporarily to provide services. It is based on the WTO's General Agreement on Trade in Services (GATS), which involves all WTO members. [Learn more about the TiSA on the Commission website](#).

. Transatlantic Trade and Investment Partnership (TTIP)

The Transatlantic Trade and Investment Partnership (TTIP) is a trade agreement that is presently being negotiated between the European Union and the United States. It aims at removing trade barriers in a wide range of economic sectors to make it easier to buy and sell goods and services between the EU and the US. On top of cutting tariffs across all sectors, the EU and the US want to tackle barriers behind the customs border – such as differences in technical regulations, standards and approval procedures. The TTIP negotiations will also look at opening markets for services, investment, and public procurement. [Learn more about the TTIP on the Commission website](#).


Bibliography -

www.ace-cae.eu/international/bibliography/


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BIBLIOGRAPHY

EUROPEAN COMMISSION




Guidebook Series: How to support SME Policy initiatives from Structural Funds




EU Exports to the World: Effects on employment and income

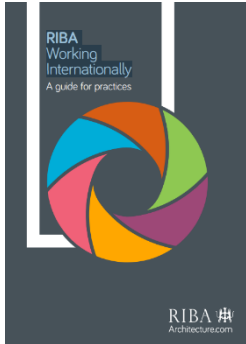

EU Exports to the World: Effects on employment and income - [Report](#) - [Executive Summary](#)



Trade for all: EU Trade and Investment Strategy - [Report](#) - [Q & A](#)



Study on Support Services for SMEs in International Business



Continuing Professional Development -

www.ace-cae.eu/access-to-the-profession/continuing-professional-development

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ENFR

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HOW TO BECOME AN ARCHITECT

POLICY POSITIONS

WORK GROUPS

CONTINUING PROFESSIONAL DEVELOPMENT

PHOTO CREDIT

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ACE CPD EUROPE: SKILLS FOR YOUR ARCHITECTURAL LIFE

Continuing Professional Development (CPD) is a structured way of maintaining and developing your competence as a qualified professional by engaging in regular learning activities.

Your CPD can be either structured or informal. "Structured" CPD will often be in a classroom, though it can also be through distance learning or online learning. Structured CPD activities will have clear learning aims and outcomes which will have been given to you by a teacher, speaker or tutor.

CPD REGISTER

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CPD REGISTER

CPD events in Europe

www.ace-cae.eu/access-to-the-profession/continuing-professional-development/events-in-europe/

CPD EVENTS IN EUROPE

Please find below a list of Continuous Professional Development (CPD) opportunities in Europe.

BULGARIA	CPD opportunities (only in Bulgarian)
CROATIA	CPD opportunities & events (only in Croatian)
CZECH REPUBLIC	CPD opportunities (only in Czech)
DENMARK	CPD opportunities (only in Danish)
FINLAND	CPD opportunities & events (only in Finnish)
GERMANY	CPD opportunities (only in German)
GREECE	CPD opportunities & events (only in Greek)
HUNGARY	CPD opportunities & events (only in Hungarian)
LITHUANIA	CPD opportunities (only in Lithuanian)
THE NETHERLANDS	BNA Academie (only in Dutch) Architecten Werk (only in Dutch) Bureau Architectenregister agenda (only in Dutch)
NORWAY	CPD opportunities (only in Norwegian)
SLOVAKIA	CPD opportunities (only in Slovakian)
SPAIN	CPD opportunities (only in Spanish)
SWEDEN	CPD opportunities (only in Swedish)
UNITED KINGDOM	CPD opportunities News & information

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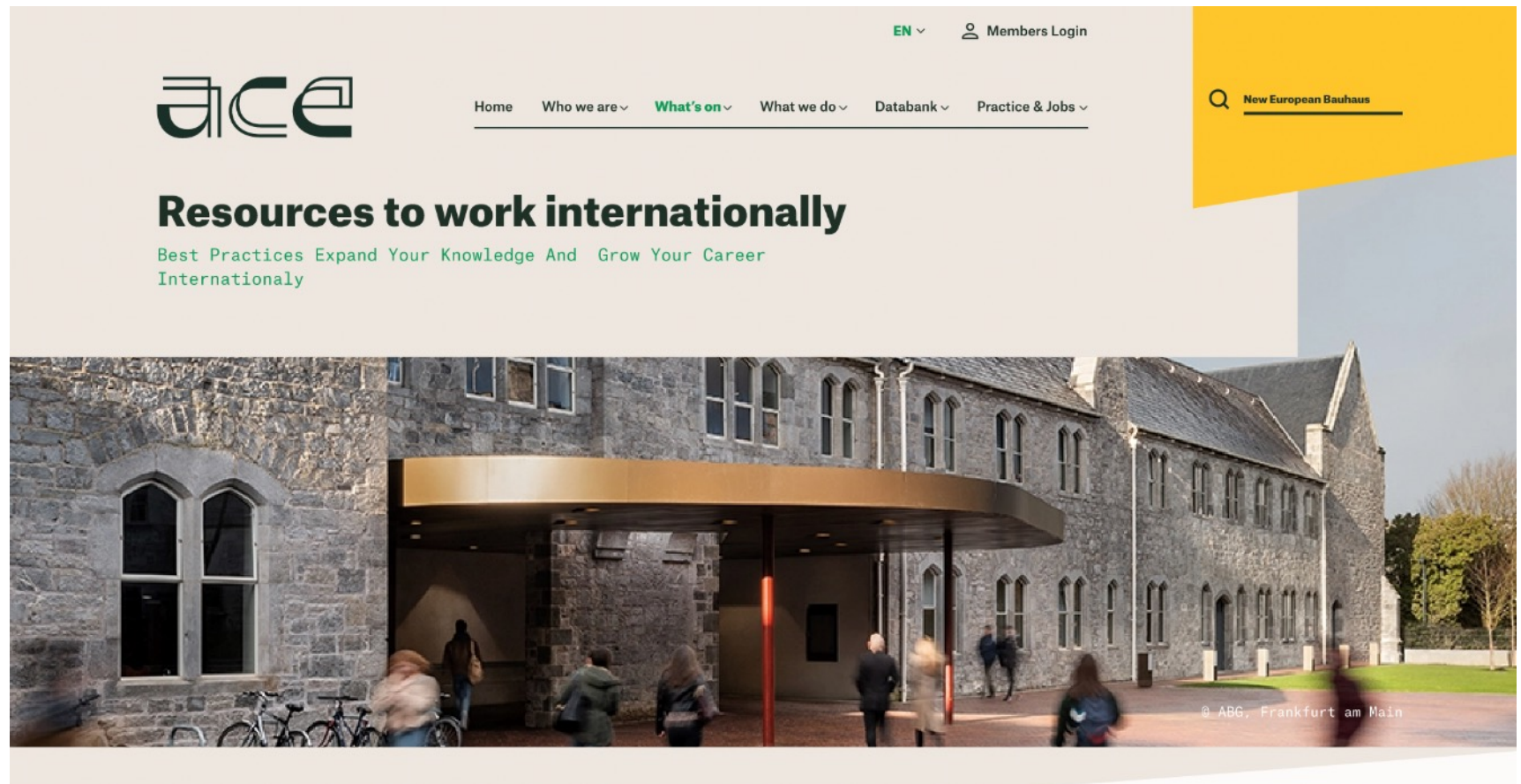
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COMPLAINT PROCEDURE

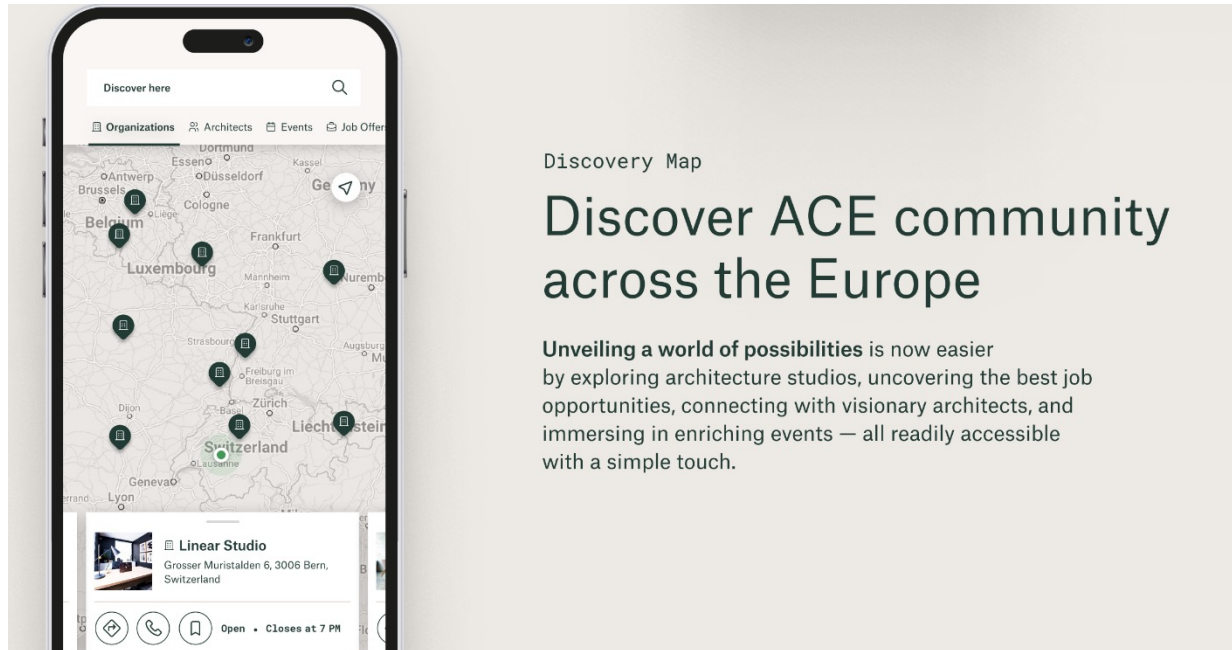
EVENTS IN EUROPE

ACE new website- A new journey for the user

Launch Summer 24



ACE mobile app to connect Architects in Europe Launch end of 24



Connectivity and mobility
at the fingertips of the
architectural community

Thank you for your attention!

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